

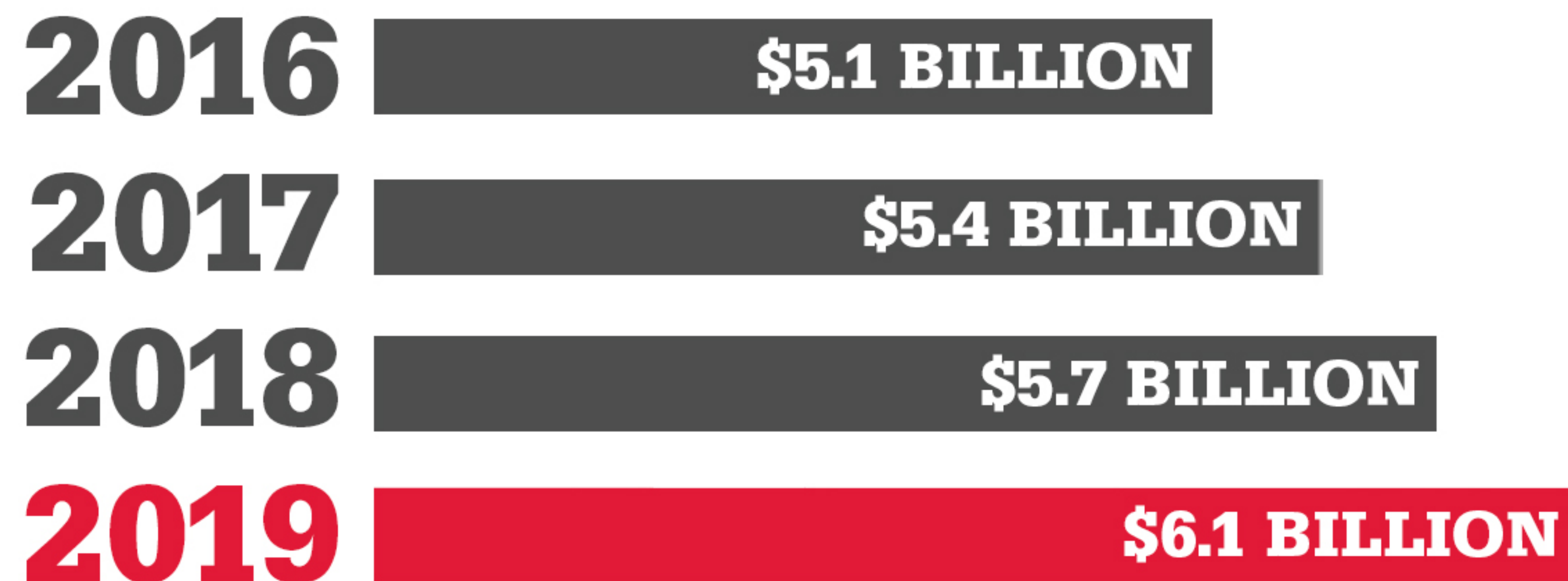
# Ace Hardware

## Record 2019 Financial Performance



### Year-end revenue

+6.2% VS. YEAR-END 2018



### Patronage dividend

+28% VS. YEAR-END 2018



### Worldwide Store Count

**5,366**



### New Stores in 2019

**+208**



### Ace Hardware Subsidiaries



REVENUE YEAR-END 2019

### Year-end Highlights



**+2.8%**  
Same-Store Sales

**+2.6%**  
Average Transaction Size

**+59%**  
Acehardware.com Revenue

- Six out of seven years in a row of **increased customer transactions**
- Eight years in a row of net **new store growth**
- Ten years in a row of **increased same-store sales**



**Raised over \$15.6 million for Children's Miracle Network Hospitals**