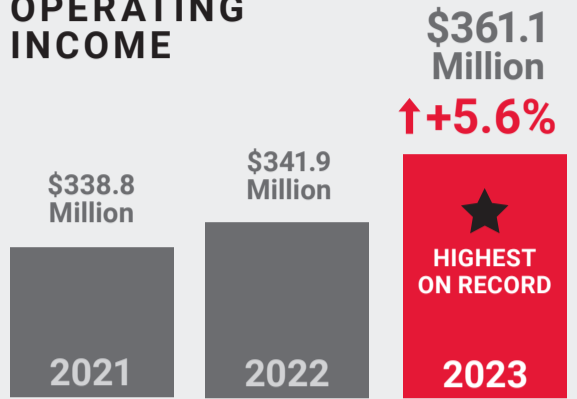


TOTAL REVENUE



OPERATING INCOME



We exist to help others.
Celebrating 100 Years of Helpful.

5,870
WORLDWIDE
STORE COUNT

+222
NEW STORES
IN 2023

2023 REVENUE ACE HARDWARE SUBSIDIARIES



HIGHLIGHTS



HIGHER GROUND
Ace's Long-Term Growth Strategy



SAME STORE SALES

↓ -2.2%



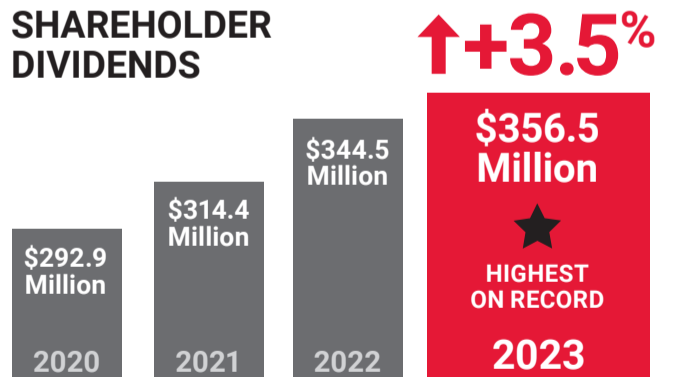
SAME STORE TRANSACTIONS

↓ -1.1%

2023 ACEHARDWARE.COM VISITS



SHAREHOLDER DIVIDENDS



"I'm pleased to announce record operating income, record shareholder distributions, and record contributions to our charitable foundation... With shareholder dividends of \$356.5 million and pre-tax return on equity of 38.7 percent, the Ace team is to be commended for the discipline, production, and stewardship with which they managed our resources and opportunities."

John Venhuizen - President and CEO, Ace Hardware Corporation